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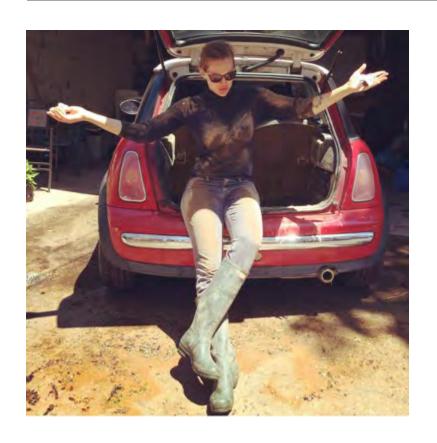


STAGHORN AT A GLANCE

- Founded (officially) in December 2014
- Single Member LLC
- Licensed Home Improvement Contractor
- 8 full-time (seasonal) employees:
 - Mid February Mid December
- Shop space located in Red Hook (900 sq. ft)
- Design, Maintenance, Installation
- All-in-House Model



HUMBLE BEGINNINGS!









CORE ELEMENTS

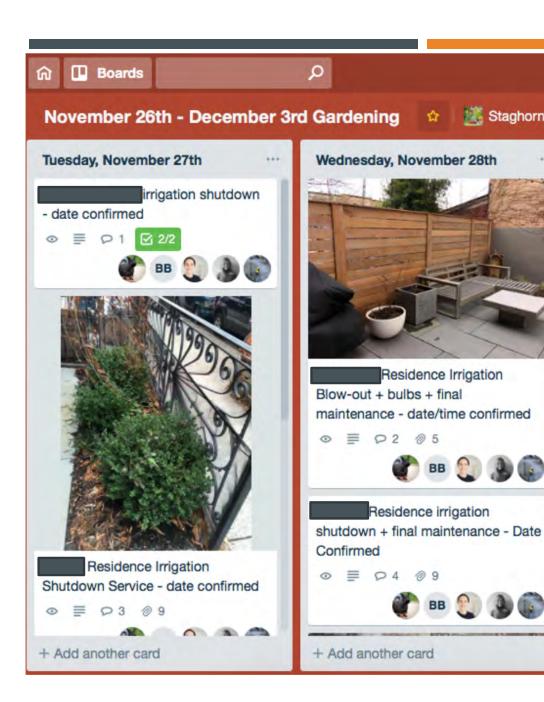
- I. Communication
- 2. Management
- 3. Money



COMMUNICATION: PRACTICES

- Set Client Expectations (clearly and immediately):
 - Contracts do not do anything unless you've got a signed contract!
 - Scheduling
 - Payment terms
- Set Employee Expectations
 - Job description
 - Scope of Work and Schedules: Trello, Google Drive





■ Trello Staghorn Horticulture Free

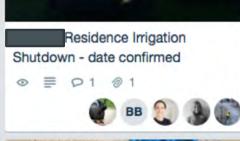
Residence Irrigation

Residence irrigation

■ P2 @5

■ ₽4 **@**9







+ Add another card

Friday, November 30th



Residence Irrigation blowout + final maintenance -email date change













+ Add another card

Monday, Dec gardening di

· · · Show Menu

resid maintenance



handrail per years style)



and holiday p

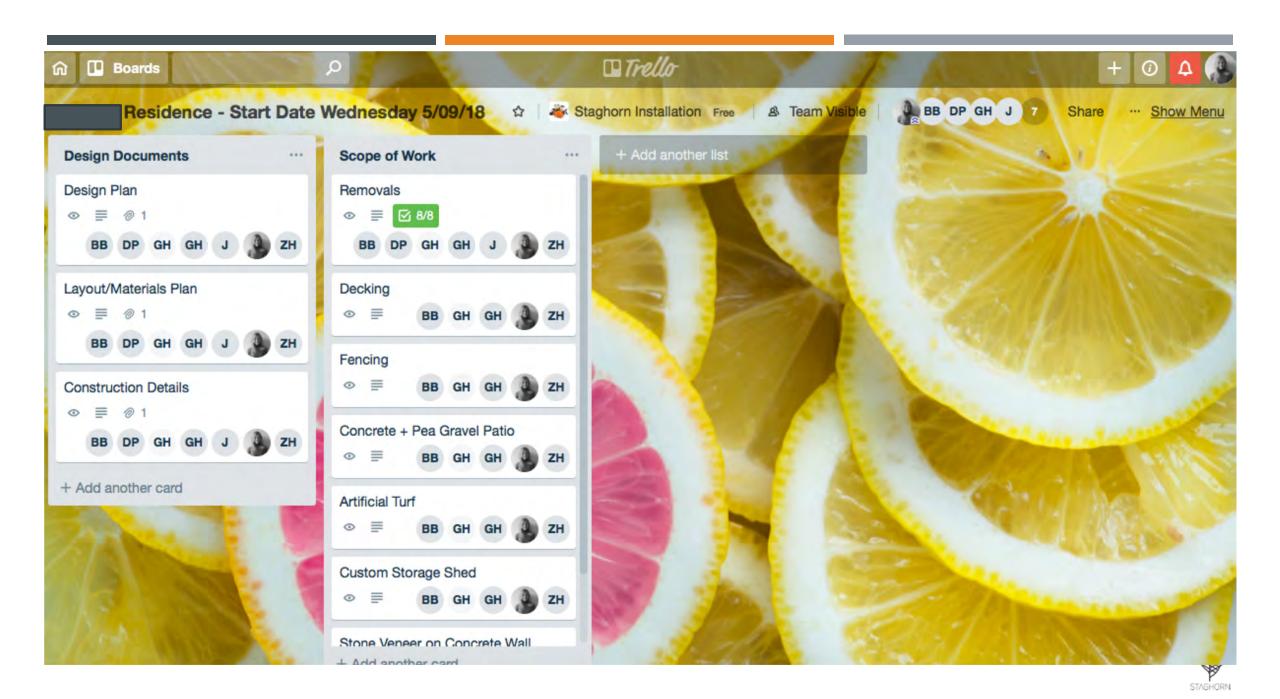




Shopping Lis

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 - "Pre Game" meeting with team before a job starts



MANAGEMENT: HIRING

- Be VERY cautious when hiring people who are passionate, but inexperienced
 - Remember our liability is A LOT higher than other creative industries.
- Use a mix of resources to find team members:
 - MetroHort jobs board
 - Word of mouth/referrals
 - Indeed.com

Subcontractors vs. Employees



MANAGEMENT: CREATE + USE SYSTEMS/AUTOMATION/TEMPLATES

- Systems save time!
- Places to use systems/templates and/or automation:
 - Timesheets: T-Sheets
 - Contracts: AdobeSign, Dubsado
 - Estimates: Quickbooks
 - Expenses + Receipts: Quickbooks, Bills.com, Expensify
 - Email response template/questionnaire



MONEY: PRICING

- Price based on YOUR/YOUR COMPANY'S expenses/overhead don't worry about what other folks charge.
- Track your/your team's time get to know how long everything actually takes.
- Mark that sh*t up (materials) be sure you SAVE for and then PAY quarterly sales taxes.



MONEY: EXPENSES

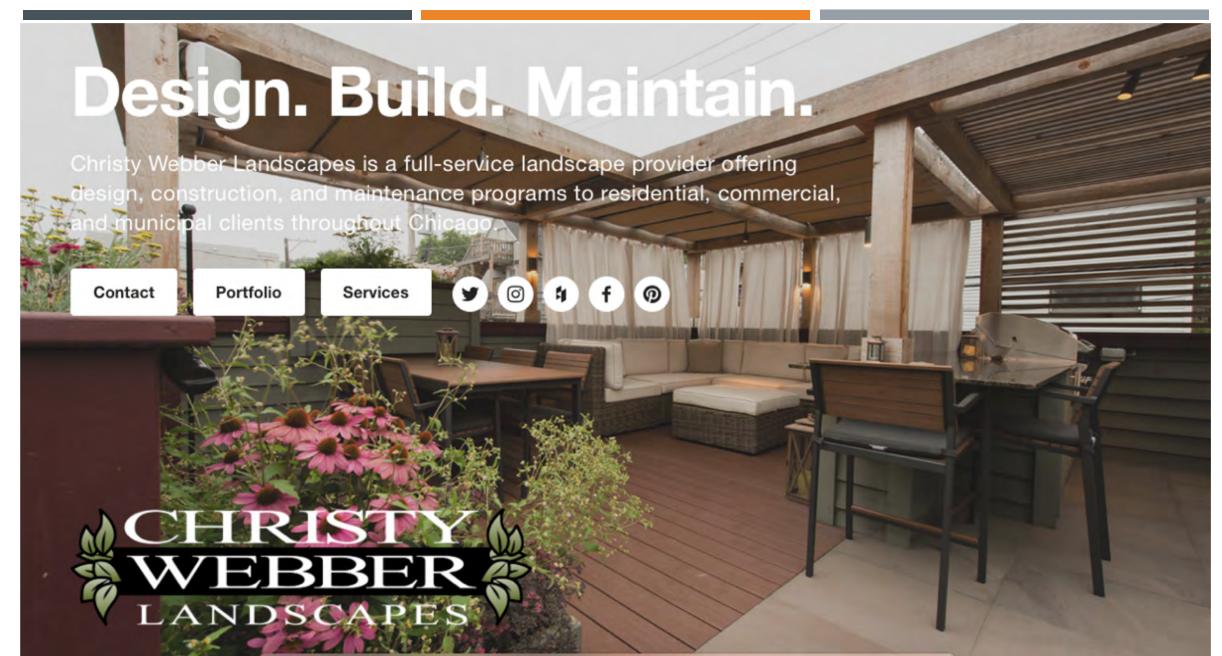
- Keep your overhead as low as possible for as long as possible.
- Know costs of employees vs. subcontractors
- Stay away from debt this blows up overhead costs and kills profit margin.
- Anticipate and plan for how expenses will change over time (e.g., worker's comp insurance).
- Hire a bookkeeper or a CPA with small business experience and a teacher's heart then listen!



MONEY: WHERE TO INVEST

First and foremost, a decent website. (Squarespace, Wix, WordPress, etc.)





LANDSCAPING CO.

Home

Services

Contact Us

Welcome

Since 1974, has been a trusted name in the landscaping business. We specialize in creating distinctive and valuable landscaping. Any project grand or small, we provide the customized design, installation and maintenance services that are right for your needs.

Providing Quality Service for Over 30 Years!

Landscaping is a full service lawn care maintenance company, landscape design and landscape installation contractor for residential as well as commercial clients. This company has been in business for more than 30 years and now have four experienced lawn maintenance crews each directly supervised by one of the owners. In fact, in most cases, one of the owners is usually on site for each of our jobs ensuring the best work possible.



Landscaping only uses the best products available on the market. We ensure long lasting appearance and stand by our workmanship 100%.

Call for a FREE Estimate!

MONEY: WHERE TO INVEST

- First and foremost, a decent website. (Squarespace, Wix, WordPress, etc.)
- Your team talented, skilled, nice, professional people.
- Good photography.
- Decent business cards (Moo and Minted, you probably DON'T need the foil embossed ones).
- Basic branding (logo, colors, type).
- Strategic advertising (Google Adwords, Brownstoner, Houzz, Facebook/Instagram)

Am I losing out on business by not purchasing this, or am I just feeling fancy?



A FEW EXTRA THOUGHTS/TIPS:

- Don't go into business with or hire your friends.
- Don't expect this to be full-time off the bat (i.e., plan on keeping your day job for a while).
- Do be frugal! Again, keep overhead as low as possible for as long as possible
- Figure out what YOU actually want to be doing with your time. Check in, reflect.
- Define yourself and your brand. Who are you? What sets you apart?
- Familiarize yourself with the law particularly in regards to employees, insurance requirements, and taxes.



A FEW OF MY FAVORITE THINGS:

- Project/Client/Team Management apps: Google Drive/Suite, Trello, Dubsado
- Time tracking: Toggl, T-Sheets
- Bookkeeping, etc.: Quickbooks Online, Expensify, Bills.com, Belay
- Helpful Resources: Shanna Skidmore
- Impactful books:
 - Building a StoryBrand, Donald Miller
 - Never Split the Difference, Chris Voss
 - Entreleadership, Dave Ramsey

